



ANNUAL REPORT

2024

April 2023 - March 2024



福临康复中心
ADVENTIST
NURSING & REHABILITATION CENTRE

CONTENTS



	Page
Introduction and History of Our Services	03
President's Review	04
Fundraising Report	05
Auditor's Report	06
Statistical Report	38
Therapy Department Report	39
Honorary Secretary's Report	40
Events Photos	42

INTRODUCTION AND HISTORY OF OUR SERVICES

Medical Ministry has always been the right arm of the Seventh-day Adventist (SDA) Message. The SDA Church operates numerous health institutions and hospitals world-wide including a SDA Medical University, “Loma Linda University”, in the United States.

In Singapore, “Youngberg Adventist Hospital” was one of the earliest private hospitals set up by Dr Innocent, a missionary doctor in 1947. It had contributed in no small measure to the treatment of the sick in Singapore and Malaysia. It had focused on the dissemination of health education and promotion of healthy lifestyle to all Singaporeans.

The acquisition of Youngberg property for the construction of the Woodleigh MRT Station put to an end our plans for the hospital expansion and the dreams and aspiration of the church members and staff of the hospital who had to be deployed to alternative jobs.

Because of the increasing need for nursing-home in 1995 and the active promotion of the Ministry of Health in setting up such homes by giving generous subsidies, the Adventist Community felt it prudent to gather our manpower and resources towards helping MOH to operate a 150 bedded Nursing Home or Convalescent Hospital.

As all the available nursing-home beds were fully allocated up to 2000, the Adventist Group was offered the alternative to operate the Rehabilitation Centre on the 3rd storey of Woodlands Polyclinic by the Ministry of Health. The idea of rehabilitating patients crippled and incapacitated by stroke back to good health was encouraging to our church members.

A comprehensive proposal was written and submitted to the Ministry of Health which was subsequently approved. The Adventist Nursing & Rehabilitation Centre (ANRC) was established and registered with the Registry of Societies in 11th February 1997 and also registered with National Council of Social Services as a Voluntary Welfare Organization (VWO) with IPC Status.

Being a Christian Organization, the Centre was dedicated by Ps Robin Riches, President of Southeast Asia Union Mission of SDA on 21st November 1997. It was officially opened by Dr Aline Wong, Senior Minister of State for Health and Education on 9th October 1998.

The Centre continues to provide physiotherapy services to all the patients affected by Stroke, Parkinson’s disease and various Neuro-muscular disorders and disease irrespective of race, religion, gender or financial status for the past twenty-five years. The operation of the Centre has been largely subsidized by the Ministry of Health, Corporate and public donations.

Following the decision by the Polyclinic to renovate and upgrade their premises and services at Woodlands Polyclinic, we had to look for an alternative location. With the grace of God, we were successfully given the current location at Block 6 Marsiling Drive which was vacated by Lions Befriender Service Association and we commenced our services at our new home on 1st November 2007.

On 8th March 2019, we officially opened our second centre in Bukit Panjang, 128 Pending Road. Our Guest of Honor was Dr Teo Ho Pin, MP for Bukit Panjang SMC and Mayor for North West CDC and Dato’ Dr. Tan Hian-Tsin and Dr Lee Kay Beng from Crocodile Foundation Ltd . This centre continues the Marsiling Centre’s excellence in providing physiotherapy services.

On 11th September 2023, we have started operations at our third centre in Bukit Panjang, 225 Pending Road. With three centres under the ANRC umbrella, we hope to reach out to more people in Singapore.

President's Review

By Pearlyn Ng

Year 2023 has been another milestone year for ANRC. We opened our third Centre at Blk 225 Pending Road, Bukit Panjang which strengthened our role as the leading care provider in Bukit Panjang. We were also getting ready to join MOH's new Active Ageing Centre (Care) programme, a nationwide initiative to transform Singapore elder care landscape. ANRC is glad to be part of this new initiative to serve more elderly Singaporeans in the heartland. We will continue grow ANRC and offer programmes that benefit the elderly in our community.



The Blk 225 Daycare Centre was officially opened by Mr. Liang Eng Hwa, MP and Adviser to Bukit Panjang SMC, on 21st of December 2023. This Centre, unlike our two other rehab centres, focuses on daycare services. As our general population ages, increasing number of frail elderly are left alone at home. This new daycare service provides them with a fulfilling day filled with exercises, activities and lovely meals. Since we opened and till now, we have reached 90% of capacity. I would like to especially express my gratitude to Mr. Liang Eng Hwa for his support and Zone 2 Resident Community friends who jointly organized the opening ceremony.

Active Ageing Centre (AAC) has been the buzz word in our national news. It represents a major policy shift to prepare Singapore towards a super aging society. It's programmed to provide care for every elderly in our community. This is a step in the right direction as social isolation is of the main factor in old-age related illnesses, in particular, dementia which is affecting 1 in 10 Singaporean now and expected to increase in the years ahead.

Our existing NUH Nursing Posts, in collaboration with NUH, continues as usual. NUH Nursing Post has extended to Blk 225 Center as well, so we have the nursing services at both Blk 128 and Blk 225 Centres benefitting the residents living around there. Our AAC outreach team also conducts regular physical exercises, board games, outings and educational programmes to engage the seniors.

We continued to provide other support to those who are in need such as financial assistance to those who can't afford the treatments, we distribute goodie bags during major festive seasons to foster community togetherness.

For the financial year ending March 2024, I wish to thank the Board members and Fundraising Committee members for their contributions in one way or another. I would also like to take the opportunity to thank all our staff for their excellent performance in running our day-to-day services. Their service and dedication make ANRC one of the well-known rehab service providers in Singapore.

ANRC will continue its mission to love and care for the sick and the incapacitated. Together we will make ANRC a little heaven where patients find help, comfort and friendship, and together we can overcome any challenges ahead of us.

Pearlyn Ng
President
ANRC

Fundraising Report

FY 2023 was another landmark year for ANRC. We opened our 3rd centre at Blk225 pending road in Bukit Panjang. A new Active Ageing Centre (AAC) service was announced. ANRC has indeed grown from strength to strength. We have put the Covid-19 pandemic behind us and emerged stronger. We are serving more and more residents in the heartland. It is by God's Grace that we have pulled through the Covid-19 and with his guidance, we will become stronger.



Things are finally back to normal. We can conduct our centre operations and fundraising event without any restrictions. Though we had periodical surge of cases, our staff were well trained and conditioned to handle it well. We had our annual golf event on 16th May 2023 at Keppel Club at Sime Road. The weather was favorable and golfers had a great time playing, and followed up with a delicious dinner. I am glad that we were able to offer dinner again as we had to omit it last year due to Covid-19 restrictions. I would like to specially thank Mr. Lim Boon Heng, Chairman of Temasek Holding for gracing our event. Mr. Lim has been a wonderful friend of ANRC since early days. His support means a lot to us and we deeply appreciative of his presence.

On 4th November 2023, we also had our annual charity dinner. Mr. Zaqy Mohamad, Senior Minister of State, Ministry of Defence & Ministry of Manpower, MP for Marsiling-Yew Tee GRC, was our Guest of Honour. Mr. Zaqy inquired about the centre's progress and patient load and offered us valuable advice to expand our centre and reach out to more residents in Marsiling area. I believe with a supportive leader like him, we will continue to widen our reach at Masiling area and be a key player in providing physiotherapy and daycare services.

More importantly, I certainly would like to thank our supporters and donors as well. We have companies and individuals who came to our centre to distribute goodie bags during festive times and brought cheers to the clients. AXS machine donations have been consistent throughout the year. The government also had various grant and subsidies for us to tap on.

I am glad that ANRC has expanded over the years and becoming more robust overtime. Our services have extended into community services and reaching out to the seniors living near our centres. As Singapore enters into ageing society, we will see more demand for our services. We will definitely stay true to our missions and serve the sick and the incapacitated. I would like to especially thank the management and staff of ANRC for their dedication and a job well done. Let's work together to make ANRC a major player in Singapore's eldercare system.

Thank you!

Wiri Prasto, MBA
Chairman of Fundraising Committee



ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

Registered under the Societies Act 1966

Incorporated in the Republic of Singapore

AUDITED FINANCIAL STATEMENTS
AND OTHER FINANCIAL INFORMATION
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

SOCIETY INFORMATION

For the financial year ended 31 March 2024

PRESIDENT

Pearlyn Ng Ai Siong

HONORARY SECRETARY

Juanita Ratnawati Sentana

HONORARY TREASURER

Wiri Prasto

REGISTERED OFFICEBlock 6, Marsiling Drive, #01-96
Singapore 730006**AUDITOR**

PKF-CAP LLP

INDEX	PAGE
STATEMENT BY MANAGEMENT COMMITTEE	1 - 2
INDEPENDENT AUDITOR'S REPORT	3 - 5
STATEMENT OF FINANCIAL ACTIVITIES	6
STATEMENT OF FINANCIAL POSITION	7
STATEMENT OF CHANGES IN FUNDS	8
STATEMENT OF CASH FLOWS	9
NOTES TO THE FINANCIAL STATEMENTS	10 - 30

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

STATEMENT BY MANAGEMENT COMMITTEE

For the financial year ended 31 March 2024

In the opinion of the Management Committee, the accompanying audited financial statements of Adventist Nursing and Rehabilitation Centre ("the Society") set out on pages 6 to 30 are drawn up in accordance with the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standard in Singapore ("CAS"), so as to present fairly, in all material respects, the state of affairs of the Society as at 31 March 2024, and the results, changes in funds and cash flows of the Society for the year then ended.

At the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised the issue of these financial statements on 29 August 2024.

President	Pearlyn Ng Ai Siong
Honorary Secretary	Juanita Ratnawati Sentana
Honorary Treasurer	Wiri Prasto
Board member	Fam Saw Ching
Board member	Wu Qian Huang, Ian
Board member	Peercival Delos Reyes

There were two Board Meetings held in relation to matters concerning financial year ended 31 March 2024.

Board Meetings held for the financial year:

1. Ms. Pearlyn Ng Ai Siong, President
Meeting Attendance: 2/2
2. Ms. Juanita Ratnawati Sentana (Yuke), Hon. Secretary
Meeting Attendance: 2/2
3. Mr. Wiri Prasto, Hon. Treasurer
Meeting Attendance: 1/2
4. Mr. Peercival Delos Reyes, Board Member
Meeting Attendance: 2/2
5. Dr. Wu Qian Huang, Ian, Board Member
Meeting Attendance: 0/2
6. Mr. Fam Saw Ching, Board Member
Meeting Attendance: 2/2

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

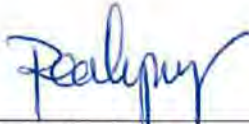
STATEMENT BY MANAGEMENT COMMITTEE

For the financial year ended 31 March 2024

Some of the Board members have served for more than 10 years. The Constitution of this society states that Board members have to be members of the Seventh Day Adventist Church.

These members are active contributors and provides stability to the Board while it continues the renewal process of the Board on a gradual basis.

For and on behalf of the Management Committee,



Pearlyn Ng Ai Siong
President



Wiri Prasto
Honorary Treasurer

Singapore

29 AUG 2024

**INDEPENDENT AUDITOR'S REPORT TO THE MANAGEMENT COMMITTEE OF
ADVENTIST NURSING AND REHABILITATION CENTRE**

To the Management Committee of Adventist Nursing and Rehabilitation Centre

Report on the Audit of the Financial Statements*Opinion*

We have audited the financial statements of Adventist Nursing and Rehabilitation Centre (the "Society"), which comprise the statement of financial position as at 31 March 2024, the statement of financial activities, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of material accounting policies, as set out on pages 6 to 30.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (collectively, the "Charities Act and Regulations") and Charities Accounting Standard in Singapore ("CAS") so as to present fairly, in all material respects, the state of affairs of the Society as at 31 March 2024 and the results, changes in funds and cash flows of the Society for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Statement by Management Committee, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



INDEPENDENT AUDITOR'S REPORT TO THE MANAGEMENT COMMITTEE OF ADVENTIST NURSING AND REHABILITATION CENTRE (CONT'D)

Report on the Audit of the Financial Statements (Cont'd)

Responsibilities of Management and Those Charge with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, Charities Act and Regulations and CAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charge with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



**INDEPENDENT AUDITOR'S REPORT TO THE MANAGEMENT COMMITTEE OF
ADVENTIST NURSING AND REHABILITATION CENTRE (CONT'D)**

Report on the Audit of the Financial Statements (Cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charge with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- a) The Society has not used the donation moneys in accordance with its objective as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- b) The Society has not complied with the requirement of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

PKF-CAP LLP

PKF-CAP LLP
Public Accountants and
Chartered Accountants

Singapore

29 August 2024

UEN, S97SS0048K
IPC No. HEF0084/G

STATEMENT OF FINANCIAL ACTIVITIES

The accompanying notes form an integral part of these financial statements.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

STATEMENT OF FINANCIAL POSITION**AS AT 31 MARCH 2024**

	Note	2024 S\$	2023 S\$
ASSETS			
Current assets			
Cash and cash equivalents	9	5,991,827	6,363,792
Other receivables	10	<u>616,355</u>	<u>410,349</u>
		6,608,182	6,774,141
Non-current asset			
Plant and equipment	11	<u>1,718,338</u>	<u>881,141</u>
Total assets		<u>8,326,520</u>	<u>7,655,282</u>
LIABILITY			
Current liability			
Other payables	12	<u>719,752</u>	<u>305,042</u>
Total liability		<u>719,752</u>	<u>305,042</u>
NET ASSETS		<u>7,606,768</u>	<u>7,350,240</u>
FUNDS			
Unrestricted fund			
General fund		<u>6,316,694</u>	<u>6,299,340</u>
Restricted funds			
Community Silver Trust	13	870,640	631,466
Development fund	14	400,000	400,000
Community's Projects fund	16	<u>19,434</u>	<u>19,434</u>
		1,290,074	1,050,900
TOTAL FUNDS		<u>7,606,768</u>	<u>7,350,240</u>

The accompanying notes form an integral part of these financial statements.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

**STATEMENT OF CHANGES IN FUNDS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024**

	Note	Balance at beginning of year S\$	Net income / (loss) for the year S\$	Transfers to / (from) S\$	Balance at end of year S\$
2024					
Unrestricted fund					
General fund		6,299,340	(81,760)	99,114	6,316,694
Restricted funds					
Community Silver Trust	13	631,466	338,288	(99,114)	870,640
Development fund	14	400,000	-	-	400,000
President's Challenge fund	15	-	-	-	-
Community's Projects fund	16	19,434	-	-	19,434
TOTAL FUNDS		<u>7,350,240</u>	<u>256,528</u>	<u>-</u>	<u>7,606,768</u>

	Note	Balance at beginning of year S\$	Net income for the year S\$	Transfers to / (from) S\$	Balance at end of year S\$
2023					
Unrestricted fund					
General fund		5,220,338	531,116	547,886	6,299,340
Restricted funds					
Community Silver Trust	13	419,775	564,577	(352,886)	631,466
Development fund	14	400,000	-	-	400,000
President's Challenge fund	15	215,000	-	(215,000)	-
Community's Projects fund	16	-	(566)	20,000	19,434
TOTAL FUNDS		<u>6,255,113</u>	<u>1,095,127</u>	<u>-</u>	<u>7,350,240</u>

The accompanying notes form an integral part of these financial statements.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

STATEMENT OF CASH FLOWS**FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024**

	Note	2024 S\$	2023 S\$
Cash flows from operating activities			
Net income for the year		256,528	1,095,127
Adjustments for:			
- Depreciation of plant and equipment	11	422,014	319,931
- Interest income	5	(114,615)	(16,866)
- Gain from sales of fixed assets		(1,000)	
Operating cash flow before working capital changes		562,927	1,398,192
Changes in working capital:			
- Other receivables		(206,006)	(2,011)
- Other payables		414,710	26,964
Net cash generated from operating activities		<u>771,631</u>	<u>1,423,145</u>
Cash flows from investing activities			
Interest income received	5	114,615	16,866
Gain from sales of fixed assets		1,000	
Acquisition of plant and equipment	11	(1,259,211)	(253,347)
Placement of fixed deposits		670,699	(916,866)
Net cash used in investing activities		<u>(472,897)</u>	<u>(1,153,347)</u>
Net increase in cash and cash equivalents		298,734	269,798
Cash and cash equivalents at beginning of financial year		<u>974,629</u>	<u>704,831</u>
Cash and cash equivalents at end of financial year	9	<u>1,273,363</u>	<u>974,629</u>

The accompanying notes form an integral part of these financial statements.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

Adventist Nursing and Rehabilitation Centre ("the Society") is registered and domiciled in Singapore. The address of its registered address is located at Block 6, Marsiling Drive, #01-96, Singapore 730006 and the principal places of business are Block 6, Marsiling Drive, #01-96, Singapore 730006, Block 128, Pending Road, #01-328, Singapore 670128 and Block 225, Pending Road, #01-165, Singapore 670225.

The Society was registered on 11 February 1997 under the Societies Act 1966 and was also registered under the Charities Act 1994 on 31 August 1999. It has been accorded an Institution of Public Character ("IPC") status for the period from 20 July 2021 to 19 July 2024 and the status was renewed for the period from 20 July 2024 to 19 July 2027.

The principal activities of the Society are to conduct activities with the following objectives:

- To provide shelter / care to the aged, destitute, ambulant / non-ambulant sick regardless of race, language or religion;
- To provide day care facilities for rehabilitation of patients who are incapacitated by disease;
- To provide welfare and other related programs for elderly / sick; and
- To provide and coordinate nursing, rehabilitation, and health programs for advancement of wellness and health reform among patients, relatives, and the public.

2. Material accounting policies

2.1 Basis of preparation

The financial statements have been prepared in accordance with Charities Accounting Standard ("CAS") and the disclosure requirements of the Societies Act 1966 and Charities Act 1994. The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

These financial statements are presented in Singapore Dollar ("S\$"), which is the Society's functional currency.

The preparation of the financial statements in conformity with CAS requires management to exercise its judgement in the process of applying the Society's accounting policies. It also requires the use of certain critical accounting estimates and assumptions.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Material accounting policies (Cont'd)

2.2 Income recognition

Income comprises the fair value of the consideration received or receivable in the ordinary course of the Society's activities, including donations, gifts and grants that provide core funding or are of general nature. Income is recognised where there is (a) entitlement, (b) certainty and (c) sufficient reliability of measurement. Income is recognised as follows:

(a) Donations

Income from donations is accounted for when received, except for committed donations that are recorded when the commitments are signed. Such income is only deferred when the donor specifies that the donation must be used in future accounting periods or the donor has imposed conditions that must be met before the Society has unconditional entitlement.

(b) Government grant

Government grants are recognised at their fair value where there is reasonable assurance that the grants will be received and all related conditions will be complied with.

(c) Fundraising income

Fund raising income is recognised in the period in which the event takes place.

(d) Rendering of services

Income from the rendering of services is recognised when services have been performed and/or rendered. The income amount from services is the fair value of the consideration received or receivable from the gross inflow of economic benefits during the period arising from the course of the ordinary activities of the Society and it is shown net of related goods and services tax and subsidies.

(e) Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

2.3 Expenditure recognition

All expenditure is accounted for on an accrual basis and aggregated under the respective areas. Direct costs are attributed to the activity where it relates to. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Material accounting policies (Cont'd)

2.3 Expenditure recognition (Cont'd)

(a) Cost of generating funds from fundraising activities

Costs that are directly attributable to the fundraising activities are separated from those costs incurred in undertaking charitable activities.

(b) Cost of charitable activities

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Society. The total costs of charitable expenditure are apportionment of overhead and shared costs.

(c) Governance and administrative costs

Governance costs include the cost of governance arrangement, which relates to the general running of the Society, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

2.4 Plant and equipment

All plant and equipment are carried at cost on initial recognition and after initial recognition at cost less any accumulated depreciation and any accumulated impairment losses. The gain or loss arising from the derecognition of an item of plant and equipment is measured as the difference between the net disposal proceeds, if any, and the carrying amount of the item and is recognised in profit or loss. The residual value and the useful life of an asset is reviewed at least at each end of the financial year end and, if expectations differ significantly from previous estimates, the changes are accounted for as a change in an accounting estimate, and the depreciation charge for the current and future periods are adjusted.

Cost also includes acquisition cost, borrowing cost capitalised and any cost directly attributable to bringing the asset or component to the location and condition necessary for it to be capable of operating in the manner intended by management. Subsequent costs are recognised as an asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss when they are incurred.

Depreciation is provided on a straight-line basis to allocate the gross carrying amounts of the assets less their residual values over their estimated useful lives of each part of an item of these assets. The useful lives of the assets are as follows:

Computers	3 years
Furniture and equipment	5 years
Rehabilitation equipment	5 years
Motor vehicles	5 years
Renovation	5 to 8 years
Centre construction cost	35 years

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Material accounting policies (Cont'd)

2.4 Plant and equipment (Cont'd)

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each financial year end. The effects of any revision are recognised in the statement of financial activities which the changes arise.

An asset is depreciated when it is available for use until it is derecognised even if during that period the item is idle. Fully depreciated assets still in use are retained in the financial statements.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.5 Financial instrument

(a) Financial assets

Financial assets are recognised in the statement of financial position when, and only when, the Society becomes a party to the contractual provisions of the financial instrument.

Initial recognition and measurement

Financial assets, excluding prepayment, are initially recognised at their transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

Subsequent measurement

The financial assets are subsequently measured at cost less accumulated impairment losses.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised in the statement of financial position when, and only when, the Society becomes a party to the contractual provisions of the financial instrument. The Society determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. The Society's financial liabilities comprise other payables.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN: S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Material accounting policies (Cont'd)

2.5 Financial instrument (Cont'd)

(b) Financial liabilities (Cont'd)

Subsequent measurement

The financial liabilities are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the profit or loss.

2.6 Impairment of financial assets

The Society assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

The Society first assesses individually whether objective evidence of impairment exists for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Society determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Material accounting policies (Cont'd)

2.6 Impairment of financial assets (Cont'd)

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Society considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

2.7 Cash and cash equivalents

Cash and cash equivalents include cash at bank and on hand, and fixed deposits which are subject to an insignificant risk of changes in value.

2.8 Provisions

Provisions are recognised when the Society has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.9 Leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of financial activities on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

Rental on operating lease is charged to statement of financial activities. Contingent rents are recognised as an expense in the statement of financial activities in the financial year in which they are incurred.

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

2. Material accounting policies (Cont'd)

2.10 Employee compensation

(a) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Society pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual, or voluntary basis. The Society has no further payment obligations once the contribution has been paid. The Society's contribution to defined contribution plans are recognised as employee compensation expense when they are due.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the financial year end.

2.11 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purpose, if any, by action of the Management Committee. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Management Committee retains full control over the use of unrestricted funds for any of the Society's purposes.

2.12 Related parties

A related party is defined as follows:

(a) A person or a close member of that person's family is related to the Society if that person:

- (i) Has control or joint control over the Society;
- (ii) Has significant influence over the Society; or
- (iii) Is a member of the key management personnel of the Society or of a parent of the Society;

(b) An entity is related to the Society if any of the following conditions applies:

- (i) The entity and the Society are members of the same group (which means that each parent, subsidiary, and fellow subsidiary is related to the others;
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
- (iii) Both entities are joint ventures of the same third party;
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Society or an entity related to the Society. If the Society is itself such a plan, the sponsoring employers are also related to the Society;
- (vi) The entity is controlled or jointly controlled by a person identified in (a); or
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

3. Critical accounting estimates and key sources of estimation uncertainty

The preparation of the Society's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in future periods.

3.1 Judgements made in applying accounting policies

The Society is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

The Society is of the opinion that there are no key estimates that have a significant effect on the amounts recognised in the financial statements.

4. Income tax

The Society is registered as a charity under the Charities Act 1994. With effect from YA2008, all registered charities are not required to file income tax returns and will enjoy automatic income tax exemption under Section 13(1)(zm) of the Income Tax Act. As such, no provision for taxation needs to be made in the Society's financial statements.

UEN. S97SS0048K
IPC No. HEF0084/G

5. Income

25

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN: S97SS0048K
IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

5. Income (Cont'd)

	Note	2024					2023				
		Unrestricted fund		Restricted funds			Restricted funds			Total restricted and unrestricted funds	
		General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$
INCOME (CONT'D)											
Other income											
Other income		11,628	-	-	-	-	-	-	-	-	26,211
Gain from Disposal of Plant & Equipment		1,000	-	-	-	-	-	-	-	-	-
Senior and Special Employment Credits		8,622	-	-	-	-	-	-	-	-	9,567
Job Growth Incentive		8,852	-	-	-	-	-	-	-	-	155,022
Government-Paid Childcare Leave		1,645	-	-	-	-	-	-	-	-	783
AIC- Retention Bonus		4,000	-	-	-	-	-	-	-	-	13,500
NCSS - The Courage Fund		-	-	-	-	-	-	-	-	-	(5)
MOH-COVID19 Quarantine Orders		-	-	-	-	-	-	-	-	-	2,300
COVID-19 Healthcare Award		-	-	-	-	-	-	-	-	-	105,125
MOH-Transition Grant-Eldercare		108,155	-	-	-	-	-	-	-	-	108,155
IRAS-CPF Transition Offset-CTO		2,712	-	-	-	-	-	-	-	-	3,088
Balance brought forward		146,614	-	-	-	-	-	-	-	-	423,746

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

5. Income (Cont'd)

	Note	2024					2023				
		Unrestricted fund		Restricted funds			Restricted funds			Total restricted and unrestricted funds	
		General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$
INCOME (CONT'D)											
Balance brought forward		146,614	-	-	-	-	-	-	-	-	423,746
IRAS- PWCS		-	-	-	-	-	-	-	-	-	125,042
MOH- Work Development Grant		-	-	-	-	-	-	-	-	-	40,000
AIC- Community Training Grant		3,159	-	-	-	-	-	-	-	-	1,887
AIC- Community Care Day		464,747	-	-	-	-	-	-	-	-	379,199
Mindful Reservist Pay		1,201	-	-	-	-	-	-	-	-	-
AIC-Enhanced Nurse Special Paid		5,286	-	-	-	-	-	-	-	-	-
IRAS SFEC - SkillsFuture Enter		84	-	-	-	-	-	-	-	-	-
MSF - Paid Maternity Leave		7,677	-	-	-	-	-	-	-	-	-
IRAS - Enabling Employment Cre		2,365	-	-	-	-	-	-	-	-	-
		631,133	-	-	-	-	-	-	-	-	969,874
											969,874

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN: S97SS0048K
IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

6. Expenditures

	Note	2024						2023					
		Unrestricted fund		Restricted funds				Unrestricted fund		Restricted funds			
		General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$	General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$
EXPENDITURES													
Cost of generating funds													
Fundraising events	7	73,119	-	-	-	-	73,119	37,932	-	-	-	-	37,932
Cost of charitable activities													
Eldercare Program		93,829	-	-	-	-	93,829	67,781	-	-	-	-	67,781
Foreign workers levy		38,447	-	-	-	-	38,447	27,527	-	-	-	-	27,527
Freelance Aide		63,002	-	-	-	-	63,002	38,686	-	-	-	-	38,686
Janitorial Supplies		9,298	-	-	-	-	9,298	6,445	-	-	-	-	6,445
Lunch allowance		14,358	-	-	-	-	14,358	8,497	-	-	-	-	8,497
Patient Transportation		4,139	-	-	-	-	4,139	3,411	-	-	-	-	3,411
SIT Fall Prevention Program		-	-	-	-	-	-	-	-	-	-	566	566
Social and patient cost		6,079	-	-	-	-	6,079	3,025	-	-	-	-	3,025
Staff salaries		1,594,567	-	-	-	-	1,594,567	1,387,734	-	-	-	-	1,387,734
Staff CPF contribution		192,597	-	-	-	-	192,597	167,919	-	-	-	-	167,919
Staff welfare and training		42,666	-	-	-	-	42,666	35,550	-	-	-	-	35,550
Therapy Supplies		13,153	-	-	-	-	13,153	7,938	-	-	-	-	7,938
Therapy gym maintenance		4,463	-	-	-	-	4,463	4,400	-	-	-	-	4,400
Utilities		36,120	-	-	-	-	36,120	23,667	-	-	-	-	23,667
Activity items		1,069	-	-	-	-	1,069	-	-	-	-	-	-
Rehab items		17,684	-	-	-	-	17,684	-	-	-	-	-	-
		2,131,471	-	-	-	-	2,131,471	1,782,580	-	-	-	566	1,783,146

UEN. S97SS0048K
IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS

		2024				2023								
		Unrestricted fund		Restricted funds		Unrestricted fund		Restricted funds						
		General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$	General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$	
EXPENDITURES (CONT'D)														
Governance and other administrative costs														
Audit fee														
- Current year		21,582	-	-	-	-	21,582	-	-	-	-	-	-	20,304
Bank charges		3,965	-	-	-	-	3,965	-	-	-	-	-	-	2,992
Capital expenditures		27,706	-	-	-	-	27,706	-	-	-	-	-	-	10,464
Computer and equipment maintenance		22,899	-	-	-	-	22,899	-	-	-	-	-	-	11,411
Depreciation of plant and equipment	11	422,014	-	-	-	-	422,014	-	-	-	-	-	-	319,931
General expenses		6,563	-	-	-	-	6,563	-	-	-	-	-	-	4,507
Insurance		13,998	-	-	-	-	13,998	-	-	-	-	-	-	12,027
Late fees paid		-	-	-	-	-	-	-	-	-	-	-	-	80
Leasing of office equipment		6,140	-	-	-	-	6,140	-	-	-	-	-	-	4,994
License and renewal		2,605	-	-	-	-	2,605	-	-	-	-	-	-	3,647
Balance carried forward		527,472	-	-	-	-	527,472	-	-	-	-	-	-	390,357

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN: S97SS0048K
IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

6. Expenditures (Cont'd)

Note	2024	2023	2024					2023				
			Unrestricted fund		Restricted funds			Restricted funds			Unrestricted fund	
			General fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Community Silver Trust S\$	Development fund S\$	President's Challenge fund S\$	Community's Projects fund S\$	Total restricted and unrestricted funds S\$
EXPENDITURES (CONT'D)												
Governance and other administrative costs (Cont'd)												
Balance brought forward			527,472	-	-	-	-	-	-	-	-	390,357
Medical fees			2,089	-	-	-	-	-	-	-	-	1,485
Office maintenance			15,706	-	-	-	-	-	-	-	-	10,646
Petrol and parking			39,854	-	-	-	-	-	-	-	-	37,851
Postage			137	-	-	-	-	-	-	-	-	21
Printing and stationery			16,555	-	-	-	-	-	-	-	-	11,294
Professional fee			2,555	-	-	-	-	-	-	-	-	9,900
Rehab maintenance			2,919	-	-	-	-	-	-	-	-	2,477
Rental			18,460	-	-	-	-	-	-	-	-	18,374
Service and conservancy			1,930	-	-	-	-	-	-	-	-	1,823
Staff salaries			422,960	-	-	-	-	-	-	-	-	385,643
Balance carried forward			1,050,647	-	-	-	-	-	-	-	-	869,871

UEN. S97SS0048K
IPC No. HEF0084/G

6. Expenditures (Cont'd)

31

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024****7. Fundraising activities and expenditures**

	Total proceeds (Note 5) S\$	2024 Total fundraising expenses (Note 6) S\$	Net fundraising income S\$	Total proceeds (Note 5) S\$	2023 Total fundraising expenses (Note 6) S\$	Net fundraising income S\$
Fundraising dinner	117,425	(38,705)	78,720	317,804	(37,932)	279,872
Golf tournament	310,220	(34,414)	275,806	227,658	-	227,658

8. Patient fees

	2024 S\$	2023 S\$
Patient fees – Gross	2,236,870	1,836,730
Less: Subsidies for patients – Centre subsidy	(160,224)	(99,865)
Total (Note 5)	<u>2,076,646</u>	<u>1,736,865</u>

Included in patient fees is an amount of S\$1,858,607 (2023: S\$1,577,483) funded by MOH for therapy services.

9. Cash and cash equivalents

	2024 S\$	2023 S\$
Cash on hand	1,984	1,146
Cash at banks	1,271,379	973,483
Fixed deposits	4,718,464	5,389,163
Cash and bank balances	5,991,827	6,363,792
Less: Fixed deposits	(4,718,464)	(5,389,163)
Cash and cash equivalents	<u>1,273,363</u>	<u>974,629</u>

Fixed deposits are placed with the banks and with maturity dates varying from 3 months to 12 months (2023: 3 months to 12 months). Interest rate are repriced every 3 months to 12 months (2023: 3 months to 12 months).

The range of interest rates for these fixed deposits is from 0.65% to 3.70% (2023: 0.65% to 3.55%) per annum.

10. Other receivables

	2024 S\$	2023 S\$
Deposits	17,606	3,135
Patient receivables	1,094	623
Prepayment	32,051	23,655
Subvention receivable	565,604	382,936
	<u>616,355</u>	<u>410,349</u>

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN: S97SS0048K
IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

11. Plant and equipment

	Computers S\$	Furniture and equipment S\$	Rehabilitation equipment S\$	Motor vehicles S\$	Renovation S\$	Centre construction cost S\$	Total S\$
Cost							
At 1 April 2022	89,981	50,693	903,922	371,584	445,030	234,384	2,095,594
Additions	5,280	-	229,489	-	18,578	-	253,347
Disposals	-	-	(15,515)	-	-	-	(15,515)
At 31 March 2023	95,261	50,693	1,117,896	371,584	463,608	234,384	2,333,426
Additions	25,901	41,785	296,055	182,451	162,759	550,260	1,259,211
Disposals	-	(289)	(22,524)	-	-	-	(22,813)
At 31 March 2024	121,162	92,189	1,391,427	554,035	626,367	784,644	3,569,824
Accumulated depreciation							
At 1 April 2022	60,821	46,782	428,775	246,373	338,330	26,788	1,147,869
Depreciation (Note 6)	16,336	3,911	198,140	60,152	34,695	6,697	319,931
Disposals	-	-	(15,515)	-	-	-	(15,515)
At 31 March 2023	77,157	50,693	611,400	306,525	373,025	33,485	1,452,285
Depreciation (Note 6)	24,976	8,358	236,283	80,091	49,890	22,416	422,014
Disposals	-	(289)	(22,524)	-	-	-	(22,813)
At 31 March 2024	102,133	58,762	825,159	386,616	422,915	55,901	1,851,486
Net carrying amount							
At 31 March 2023	18,104	-	506,496	65,059	90,583	200,899	881,141
At 31 March 2024	19,029	33,427	566,268	167,419	203,452	728,743	1,718,338

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024****12. Other payables**

	2024 S\$	2023 S\$
Accrued operating expenses	698,177	293,251
Other payables	21,575	11,791
	<u>719,752</u>	<u>305,042</u>

The carrying amount of other payables approximated its fair value at the end of reporting date and is denominated in Singapore Dollars.

13. Community Silver Trust

The Community Silver ("CST") is a dollar-for-dollar donation-matching grant by the government to enhance the services of voluntary welfare organisations (VWOs) in the intermediate and long-term care (ILTC) sector. The grant is provided based on eligible donation, for both tax and non-tax deductible, and donation-in-kinds where tax-exempt receipt has been issued.

Key objective of the CST is to encourage public donations from philanthropists, organisations and also the public into ILTC sector. The Community Silver Trust provides funding for various designated projects and recurrent operating expenditures of the Society.

	2024 S\$	2023 S\$
Balance at beginning of year	631,466	419,775
<u>Add: Income</u>		
Government grant received (Note 5)	338,288	564,577
<u>Less: Utilisation</u>		
Purchase of rehabilitation equipment	-	(209,180)
Recurrent operating expenditure	(99,114)	(143,706)
Balance at end of year	<u>870,640</u>	<u>631,466</u>

There had been utilisation of the fund during the financial year. The amount of NIL (2023: S\$209,180) and S\$99,114 (2023: S\$143,706) utilised for purchase of plant and equipment and recurrent operating expenditure respectively is in accordance with the purpose of the fund and is reflected as a transfer to General Fund in the Statement of Changes in Funds.

14. Development fund

The fund is designated for the purposes of renovations and purchase of motor vehicles. There had been no movement of the fund during the financial year.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

15. President's Challenge fund

The Society is one of the beneficiaries of the President's Challenge. The President's Challenge is a movement supported by the kindness and generosity of people from all walks of life, regardless of culture, religion, or family background under the President's patronage to help those who are less fortunate. It is the President's call to the nation to do their part to build a more caring and cohesive society.

	2024 S\$	2023 S\$
Balance at beginning of year	-	215,000
<u>Add: Income</u>		
Government Grants Received	-	-
<u>Less: Utilisation</u>		
Recurrent operating expenditure	-	(165,000)
Purchase of rehabilitation equipment	-	(50,000)
Balance at end of year	-	-

The amount of NIL (2023: S\$165,000) and NIL (2023: S\$50,000) utilised for recurrent operating expenditure and purchase of plant and equipment respectively is in accordance with the purpose of the fund and is reflected as a transfer to General Fund in the Statement of Changes in Funds.

16. Community's Projects Fund

The Community's Project Fund is an integral part of the Society's vision to empower local communities and improve its overall well-being. The fund will be used to support a wide range of community projects, each designed to address specific issues identified through thorough needs assessments and community engagement. The fund is developed for educational initiatives that focus on enhancing access to quality education for SIT Fall Prevention Program. This includes providing learning materials, establishing after-school programs, and supporting the training and development of teachers.

	2024 S\$	2023 S\$
Balance at beginning of year	19,434	-
<u>Add: Income</u>		
Donation Received	-	20,000
<u>Less: Utilisation</u>		
Recurrent operating expenditure	-	(566)
Balance at end of year	19,434	19,434

The amount of NIL (2023: S\$566) utilised for recurrent operating expenditure is in accordance with the purpose of the fund and is reflected as a transfer to General Fund in the Statement of Changes in Funds.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024**

17. Operating lease commitment

The Society as a lessee

As at the financial year end, the Society has commitment for future minimum lease payments under non-cancellable operating leases as follows:

	2024 S\$	2023 S\$
Not later than one year	6,514	4,982
Later than one year but not later than five years	14,925	4,627
	<u>21,439</u>	<u>9,609</u>

Operating lease commitments represent rents payable by the Society for office equipment. The rent payable is based on known rental rates as at the date of this report and do not include any revision in rates which may be determined by the lessor.

Leases for office equipment are negotiated for an average term of 1 to 5 years and rentals are fixed for an average of 1 to 5 years.

18. Remuneration of key management personnel

The key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the Society. The key management personnel for the reporting period refers to the Society's Management Committee.

None of the members in the Management Committee received compensation from Society during the financial years ended 31 March 2024 and 31 March 2023.

None of the employees received an annual remuneration of S\$100,000 and above during the financial years ended 31 March 2024 and 31 March 2023.

19. Reserve position and policy

The Society's reserve position for financial year ended 31 March 2024 is as follows:

		2024 S\$'000	2023 S\$'000
A	Unrestricted Funds		
	Accumulated general fund	7,217	6,299
B	Restricted or Designated Funds		
	Restricted Funds	1,389	1,051
C	Total funds	7,606	7,350
D	Total annual operating expenditure	3,368	2,782
E	Ratio of funds to annual operating expenditure (A/D)	2.14	2.26

ADVENTIST NURSING AND REHABILITATION CENTRE

UEN. S97SS0048K

IPC No. HEF0084/G

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

19. Reserve position and policy (Continued)

Reference:

C. Total Funds include unrestricted and restricted funds.

D. Total Annual Operating Expenditure includes cost of generating funds, cost of charitable activities and administrative costs.

The Society's reserve policy is to hold its reserves up to a year's operating expenditures. There were no changes to the Society's approach to reserves policy during the year.

20. Management of conflict of interest

There is no paid staff on the Society's Management Committee.

The Management Committee is required to disclose any interest that it may have, whether directly or indirectly, that the Society may enter into or in any organisations that the Society has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Society's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Management Committee may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

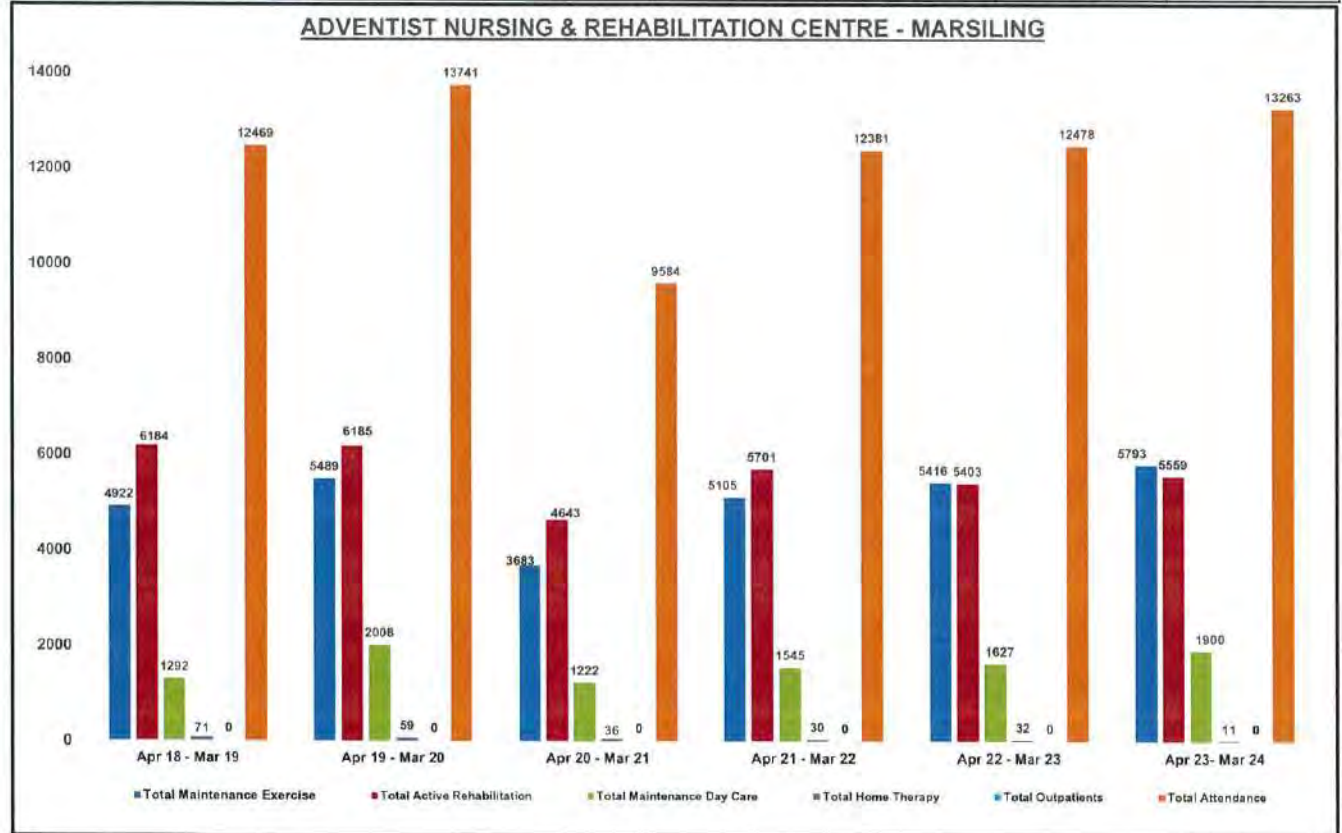
21. Authorisation of financial statements

These financial statements for the financial year ended 31 March 2024 were authorised for issue in accordance with the approval in Board Meeting of the Society on 29 August 2024.

STATISTICAL REPORT
Adventist Nursing & Rehabilitation Centre - Marsiling

April 2018 to March 2024

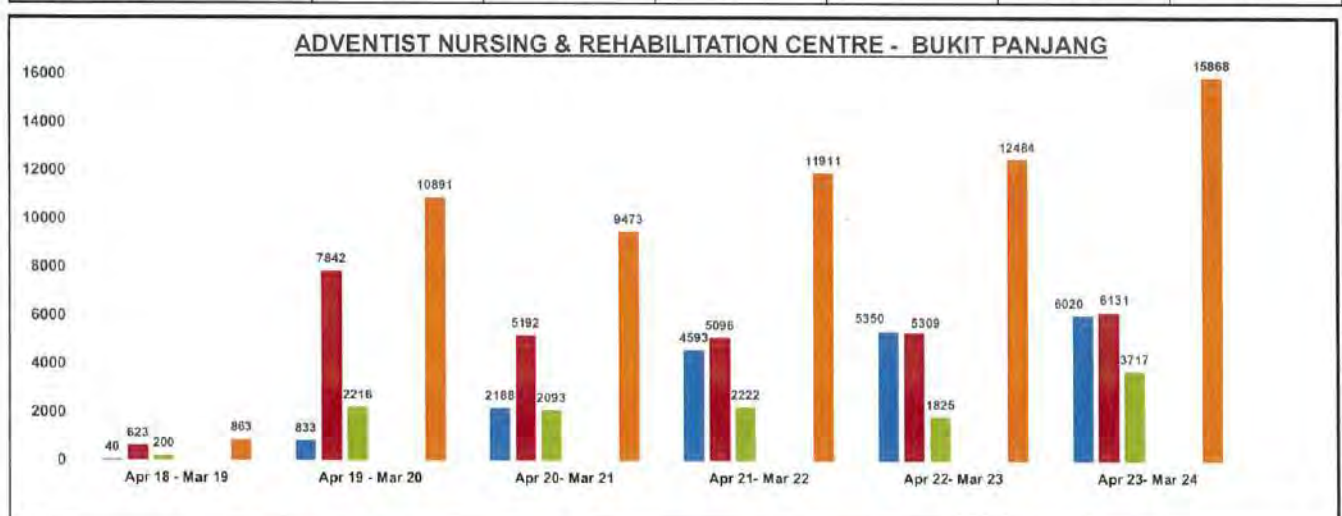
	Apr 18 - Mar 19	Apr 19 - Mar 20	Apr 20 - Mar 21	Apr 21 - Mar 22	Apr 22 - Mar 23	Apr 23 - Mar 24
Total Maintenance Exercise	4922	5489	3683	5105	5416	5793
Total Active Rehabilitation	6184	6185	4643	5701	5403	5559
Total Maintenance Day Care	1292	2008	1222	1545	1627	1900
Total Home Therapy	71	59	36	30	32	11
Total Outpatients	0	0	0	0	0	0
Total Attendance	12469	13741	9584	12381	12478	13263



Adventist Nursing & Rehabilitation Centre - Bukit Panjang

April 2018 to March 2024 - wef Dec 2018

	Apr 18 - Mar 19	Apr 19 - Mar 20	Apr 20 - Mar 21	Apr 21 - Mar 22	Apr 22 - Mar 23	Apr 23 - Mar 24
Total Maintenance Exercise	40	833	2188	4593	5350	6020
Total Active Rehabilitation	623	7842	5192	5096	5309	6131
Total Maintenance Day Care	200	2216	2093	2222	1825	3717
Total Home Therapy	0	0	0	0	0	0
Total Outpatients	0	0	0	0	0	0
Total Attendance	863	10891	9473	11911	12484	15868



Approved by:

 Ms Pearlyn Ng A Siong
 President Of ANRC

Prepared by:

 Ms Helen Ling

Therapy Manager's Report

I am pleased to present the Annual Report for the financial year 2023 to 2024. Adventist Nursing and Rehabilitation Centre (ANRC) offers a comprehensive range of services, including Active Rehabilitation, Maintenance Exercise, Maintenance Day Care, Home Therapy, Active Aging Centre services, and transportation services. This year, we have seen a notable increase in client attendance. Our dedicated team has worked diligently to meet our clients' needs, lead to a significant achievement of 29,000 therapy sessions across all the Centres. An impressive improvement compared to the previous financial year. Furthermore, our staff has maintained effective communication with clients to monitor their well-being and provide person-centred rehabilitation.



In 2023, ANRC reached a significant milestone by expanding our services to Block 225 Pending road, where we now offer pre-dominantly Maintenance Day Care services. We have also implemented an Active Aging Centre program for Bukit Panjang residents to enhance their physical, mental, and social well-being.

We have invested in advanced rehabilitation equipment, such as integrated stairs trainers and HUR (SMART) equipment, which offer intelligent computerized training and evidence-based exercise concepts. These innovations have not only reduced manpower requirements but also improved our operational efficiency. Additionally, we conduct periodic internal audits and annual satisfaction surveys to continually enhance service quality.

We adhere strictly to Ministry of Health (MOH) guidelines for infection control to ensure client safety. Our team of experienced and dedicated healthcare professionals including physiotherapists, occupational therapists, and nurses provide personalized rehabilitation services, aimed at promoting clients' functional independence within the community. We also organized meaningful group activities for day care clients to support their physical and social well-being and offered home therapy services in clients' home.

ANRC has partnered with NTUC Learning Hub to provide clinical training for their students. Our community partners comprising church groups, schools, corporate entities, grassroots organizations, volunteers, and caregivers which played an important role in delivering sustainable benefits to our clients. We are deeply grateful for the ongoing support from our partners and donors.

Reported By
Karthik
Therapy Manager

Honorary Secretary's Report

Dear Members,



1. The Board of Management is pleased to submit herewith the Annual Report of ANRC together with the Audited Statement of Accounts for the year ended 31st March 2024.

2. AGM & OFFICE BEARERS

The 26th Annual General Meeting was held at 1 Youngberg Terrace, #10-06 Avon Park, Singapore 357741 on 24th September 2023, Sunday.

3. BOARD OF MANAGEMENT (2022-2023)

President	Ms Pearlyn Ng
Hon. Secretary	Ms Juanita Sentana (Yuke)
Hon. Treasurer	Mr Wiriprasto
Members	Mr Fam Saw Ching
	Mr Peercival Delos Reyes
	Dr. Ian Wu

Legal Advisor Ms Amanda Foo

4. BOARD & COMMITTEE MEETINGS

The Board of Management met several times to consider various matters with regard to the administration of ANRC and its Rehabilitation Centre. In addition, fundraising meetings were held regularly for the organizing of our annual fundraising projects like Golf Tournament and Annual Dinner.

5. FINANCE

ANRC continued to receive donations which were expended for the rehabilitation of our patients. Please see Audited Statement of Accounts year ended 31st March 2024 for details.

6. EXTERNAL AUDITOR

The Board of Management appointed Messrs. PKF-CAP LLP, Certified Public Accountants, Singapore, to audit ANRC's accounts for the year ended 31st March 2024.

7. CENTRE LOCATION

1. Block 6 Marsiling Drive #01-88/96, Singapore 730006
2. Block 128 Pending Road #01-328, Singapore 670128
3. Block 225 Pending Road #01-165, Singapore 670225

8. BOARD OF MANAGEMENT RECORD OF GRATITUDE

The ANRC Board of Management wishes to convey its deepest gratitude and profound thanks to the following for all the support and encouragement:

Adventist Community Services
Agency for Integrated Care
Balestier Seventh-day Adventist Church (Health & Community)
Bukit Panjang Primary School
CBMC (Connecting Business & Market place to Christ)
Chew How Teck Foundation
Counselor, Pastor Mark Chan
Goh Foundation Limited
Goldkili Trading Enterprise (S) Pte Ltd
HSL Constructor Pte Ltd
JCI Marina
Lee Foundation (Singapore)
Lee Kim Tah Foundation
Ministry of Community Development, Youth & Sports
Ministry of Health and its Officials
Mitch & Marc
Mr Liang Eng Hwa, MP for Bukit Panjang SMC
Mr Zaqq Mohamad, Minister of State, Ministry of National Development & Ministry of Manpower. Adviser to Marsiling-Yew Tee GRC Grassroots Organizations
National Council of Social Service
North West Community Development Council
NTUC Fairprice Foundation Limited
Seventh-day Adventist Conference
Shaw Foundation
Singapore American School
Social Service Office@Woodlands
The Crocodile Foundation
Woh Hup Trust
All Donors, Sponsors and Well-Wishers
All Honorary Advisers, Counselors and Volunteers
All Members for their firm and steadfast support
All members of the Staff for their loyal and dedicated services, in particular those who went beyond their call of duty.

For and on behalf of the
Board of Management



